



**A statement from our Founder & Chairman on the passing of  
His Majesty King Bhumibol Adulyadej**

Dear Friends and Colleagues,

On behalf of Minor International, the Board of Directors, our management team and all of our employees, I am writing to express our deepest sorrow on the passing of His Majesty King Bhumibol Adulyadej. His Majesty was the greatest source of strength and inspiration to all Thais, to countless others around the world and to me and my family personally. His Majesty led by unparalleled example, vision and sacrifice to work for the prosperity of the nation and all Thai people. His Majesty's humanity and gentle wisdom has touched us all in a way that we cannot express in words. His Majesty will continue to inspire for many generations to come...

...At this sad time, it is important that we pull together to support each other and act for the greater good of the country. One of His Majesty's enduring aspirations is the sustainable development of Thailand and Thai people. I am proud of Minor for the part that we play in this and have no doubt that we will all continue to work closely together to honor the legacy and memory of His Majesty King Bhumibol Adulyadej.

William E. Heinecke

IN REMEMBRANCE OF  
HIS MAJESTY KING BHUMIBOL ADULYADEJ  
1927 - 2016

MINOR  
HOTELS

ANANTARA

AVANI  
HOTELS & RESORTS

elewana  
COLLECTION

OAKS  
HOTELS & RESORTS

PER AQUUM  
HOTELS & RESORTS

TIVOLI  
HOTELS & RESORTS

# CHECK IN

**ANANTARA:**  
NEW ADDITIONS IN  
NEW MARKETS

**AVANI:**  
FIVE INCREDIBLE YEARS

**MINOR HOTELS:**  
FUTURE FORWARD

**PER AQUUM:**  
PASSION FOR INNOVATION

**OPTIMISING OUR FOOTPRINT:**  
TIVOLI AND OAKS

**ELEWANA COLLECTION:**  
PROTECTING LAND AND LIFE

# HELLO

Six growing brands. One passion for perfection.

Dear valued owners and partners,

As 2016 draws to a close, I would like to look back at how we have grown our brands in the second half of the year.

Anantara, our core luxury brand, continues its strategic entry into new and exciting markets. Anantara Al Jabal Al Akhdar Resort and Al Baleed Resort Salalah by Anantara are now open to mark the brand's debut in Oman, and Anantara Kalutara now greets guests in the southwest coast of Sri Lanka. In April 2017, Anantara Vilamoura Algarve Resort will be launched as the brand's first property in Europe.

Celebrating its fifth birthday this year, our upscale AVANI brand has also welcomed a new addition, AVANI Pattaya, to its fast-expanding portfolio.

A robust refurbishment plan is key to sustaining this growth and ensuring strong returns for our owners and partners. Amongst Oaks' newly-renovated properties in popular destinations in Australia are Oaks Calypso Plaza in the Gold Coast and Oaks Cypress Lakes Resort in the Hunter Valley. In Portugal, Tivoli has revitalised a number of properties in Lisbon and the Algarve, including Tivoli Oriente and Tivoli Marina Vilamoura.

Finally, read about how PER AQUUM is sharing its passion for innovation with an award-winning new website, and how Elewana Collection's Land and Life Foundation is leading the brand's conservation and community efforts in Kenya and Tanzania.

I am excited about building on these successes in the new year, but we cannot do it without the continued support of our owners and partners. Thank you for being part of our journey of growth.

If we have not yet had the privilege of your partnership, we hope the new year would bring an opportunity to grow our business with you.

Here's wishing you a successful 2017.

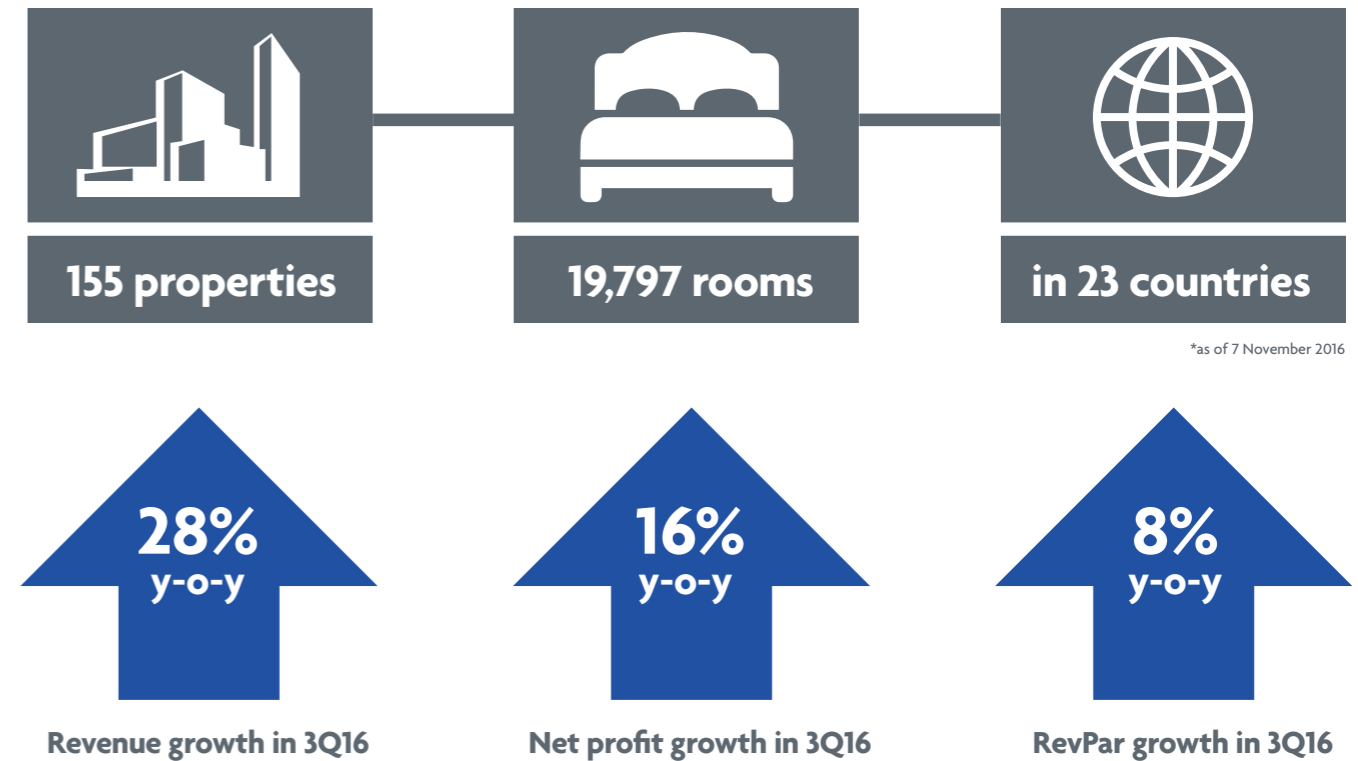


**Dillip Rajakarier**  
CEO, Minor Hotels  
COO, Minor International

## A HEALTHY THIRD QUARTER

In 3Q16, our **net profit** increased by 16% year-on-year. This is attributed to earnings contributions from the Tivoli portfolio in Portugal, sound performance of our Thailand properties and the full consolidation of Royal Livingston Victoria Falls Zambia Hotel by Anantara and AVANI Victoria Falls Resort.

**RevPar** of owned hotels increased by 8% year-on-year in 3Q16, led by continued sound performance of the Tivoli portfolio in Portugal - which had its high season in the third quarter, and of our hotels in tourist destinations in Thailand - including Bangkok and northern Thailand.



## ANANTARA: Strong platform for growth

The expansion of the Anantara brand reflects its philosophy of connecting modern travellers to new places and experiences. The brand recently welcomed its debut properties in Oman and its second in Sri Lanka, and announced the upcoming launch of its first in Europe.

### CELEBRATING ANANTARA'S DEBUT IN OMAN

Situated in dramatic natural beauty, the newly-opened **Anantara Al Jabal Al Akhdar Resort** and **Al Baleed Resort Salalah by Anantara** offer indigenous experiences to immerse guests in the culture and landscape of Oman. They provide a sound foundation for the brand's further expansion in the Middle East.



### NEW HEIGHTS OF LUXURY

Perched 2,000 metres above sea level on the Sultanate's fabled Green Mountain, the design of **Anantara Al Jabal Al Akhdar** was inspired by the commanding mountain citadels.

Its 115 luxury guest rooms and villas grant guests panoramic views of either the dramatic canyon or tranquil gardens.

The property offers an endless array of unique and inspiring experiences - from high-adrenalin adventures on surrounding terrains to total indulgence and relaxation at Anantara Spa.

### AN EXQUISITE COASTAL SANCTUARY

Guarded by indigo mountains and trimmed by the opal waters of the Arabian Gulf, **Al Baleed Resort Salalah by Anantara** has been designed with the grandeur of the Dhofar region's iconic coastal fortresses in mind.

The resort offers 136 guest rooms and villas with views of the sea, lagoon or picturesque gardens and three sumptuous dining options.

Situated in the heart of the six-thousand year-old frankincense trail, there is plenty to discover in the region's ancient ruins and heritage sites.



## INTRODUCING: Anantara Kalutara Resort

Set between the Indian Ocean and the Kalu River along Sri Lanka's southwest coast, Anantara Kalutara provides a tranquil retreat and convenient access to the country's colonial charms and sacred heritage, including the Dutch fort UNESCO World Heritage Site of Galle. Originally designed by Sri Lanka's most famous architect, Geoffrey Bawa, the property's 141 guest rooms, suites and pool villas immerse guests in his vision of simplistic elegance.



### COMING SOON: OUR FIRST ANANTARA IN EUROPE

Since Minor Hotels' entry into both Europe and South America with the acquisition of Tivoli Hotels & Resorts, our strategy has been to bring our existing brands to continue expanding in these exciting regions. The launch of **Anantara Vilamoura Algarve Resort** in Portugal - due to open in April 2017 - is the first part of this plan. The existing 280-room property is currently operating as Tivoli Victoria, and will be refurbished ahead of its re-brand.



## AVANI HOTELS & RESORTS: Five incredible years

AVANI - our upscale, contemporary brand - celebrates its fifth anniversary this year. With 17 properties now open in 11 countries, the AVANI story is one of rapid growth in some of the world's most dynamic city and resort destinations.

### STRENGTHENING OUR ONLINE PRESENCE

Complementing AVANI's fifth anniversary is a renewed focus on the brand's digital strategy: earlier this year, AVANI unveiled a new website to boost its revenue generation capabilities.

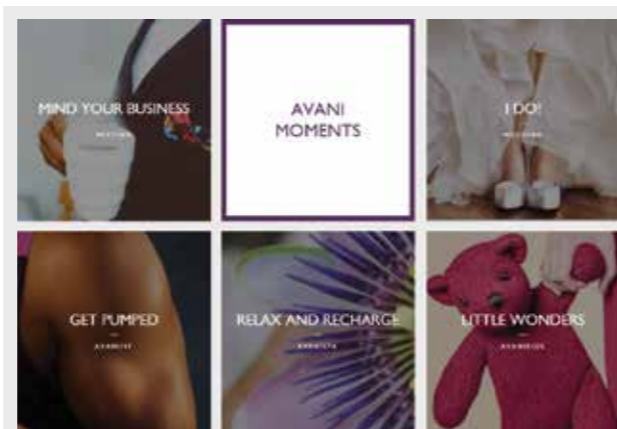
The site features a fresh, modern design and is fully-responsive for better user experience on desktop, tablet and mobile devices. Full-screen image galleries showcase the AVANI portfolio in the best light.



It integrates TripAdvisor badges, ratings and reviews, as well as social media content.



A new AVANI Moments section highlights the brand's signature concepts.



## FIVE YEARS AND COUNTING

With a number of new properties and an evolution of the brand in the horizon, the AVANI story continues. Watch this space for more.



## OUR LATEST ADDITION: AVANI Pattaya Resort and Spa

Recently re-branded from Pattaya Marriott, the 298-room AVANI Pattaya is currently undergoing a refurbishment of all its guest rooms. When complete, it will make a superb addition to AVANI's growing portfolio.



## MINOR HOTELS: Future forward

At Minor Hotels, our future is shaped by our vision of innovative hospitality. By collaborating with strategic partners who share this vision, we are opening up exciting new horizons in the travel industry.

### STRENGTHENING OUR DISTRIBUTION CAPABILITY WITH HOTELBEDS

Launched in September 2016, our global agreement with Hotelbeds - the world's leading online distributor of rooms - provides a streamlined, innovative gateway for bookings across all of our brands.

Hotelbeds works with more than 35,000 travel trade partners - providing direct access to a diversified mix of over 125 countries worldwide, including to Asian and European markets where we have a strong focus.



The multi-level contract includes our own dynamic rates as well as wholesale rates. The compatible technologies of Minor Hotels and Hotelbeds enable seamless connectivity, allowing for rates, availability and inventory to flow, enabling our properties to optimise their channels using a rate mix strategy of FIT, Dynamic and Non-Refundable.

This strategic partnership will drive a significant increase in sales revenue, strengthen distribution across our global portfolio and support our growth and expansion plans.

### REVIEWPRO: DRIVING GUEST SATISFACTION AND LOYALTY

ReviewPro - an industry-leading guest intelligence tool - consolidates all of our guests' post-stay feedback into one single platform, improving the way we understand and respond to them.

It gives our properties deep, actionable insight into how they are performing, what their operational strengths and weaknesses are, and where they can further increase guest satisfaction and revenue.

With better clarity at what our guests are telling us, we can dedicate our resources more effectively and ensure we correct any issues in a proactive and timely manner.



ReviewPro is being rolled out across all Anantara, AVANI and PER AQUUM properties from 1 December 2016, and across Elewana, Oaks and Tivoli starting in the first quarter of 2017.

## PER AQUUM: Passion for innovation

In all that it does, PER AQUUM brings something new to the fore, pushing boundaries by experimenting with creative new takes on luxury and design. The brand's award-winning new website is no exception.

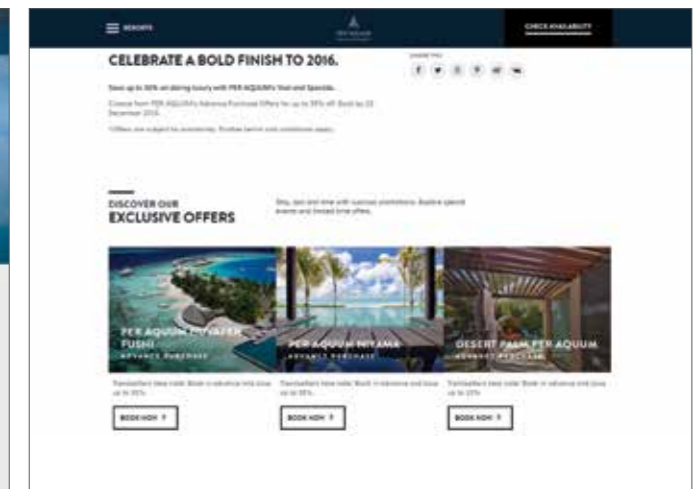
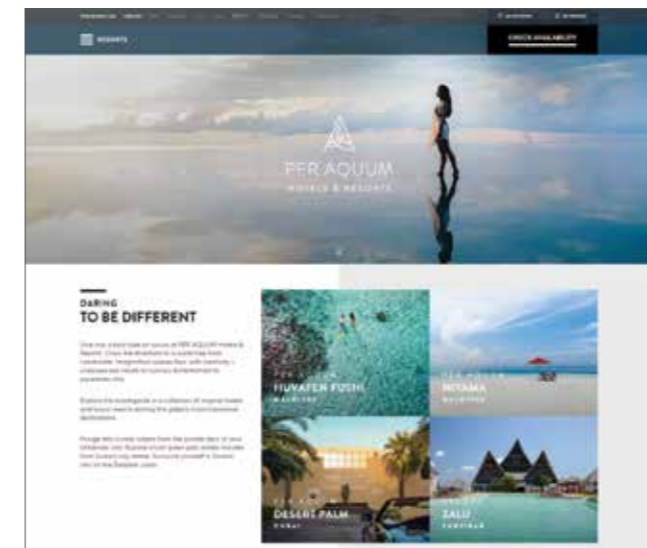
PER AQUUM's newly-launched website - [www.peraquum.com](http://www.peraquum.com) - was named Best in Class in the Hotels and Resorts category in the 2016 Interactive Media Awards, and Silver Winner in the Hotel and Lodging category of the 2016 W<sup>3</sup> Award. Both awards recognise the highest standards of excellence in website design and development.

A key component of PER AQUUM's brand refresh, the site features improved functionality and optimisation on every platform - including mobile phones and tablets, as well as a fully integrated marketing strategy incorporating social media and e-commerce.

The site also offers the capability to personalise content for different users - a ground-breaking development in website design, which will be phased in over the next few months. The integrated chat functionality - popular with travel trade partners - allows visitors to the site to contact customer service professionals in real time.

These improvements have led to an 18% increase into the booking engine and significantly improved conversion rates. With a more engaging content and layout, bounce rates have also dropped.

The site will soon be accessible in several different languages, and feature new header videos to showcase the brand's luxurious portfolio in the best light possible.



## OPTIMISING OUR STRATEGIC FOOTPRINT

A robust refurbishment plan is key to optimising our strategic footprint. It ensures a superior experience for our guests, forges a deeper connection to our brands and generates higher returns for our owners and partners.

### TIVOLI HOTELS & RESORTS

Several Tivoli properties have undergone refurbishments during 2016 - including Tivoli Marina Vilamoura on the Algarve and Tivoli Oriente in Lisbon.

#### A LIVELY ABODE IN THE CAPITAL:

##### Tivoli Oriente

A thriving leisure, commercial and residential neighbourhood in northeastern Lisbon, Parque das Nações is famous for having hosted the 1998 World Expo. Sleek residential buildings, bustling shopping malls and corporate headquarters now dominate its landscape, bordered by the waters of the Tagus River.



The 279-room Tivoli Oriente is located at the heart of Parque das Nações - just steps from the Gare do Oriente train station and some of Lisbon's most popular visitor attractions, including the MEO Arena, the Oceanarium, the Science and Knowledge Museum and the Lisbon Exhibition Centre.

Tivoli Oriente is highly sought-after as a business hotel, and attracts a growing leisure clientele. The property has recently completed the refurbishment of its deluxe and family rooms: spanning ten floors, they are decked in a palette of cool turquoise and restful charcoal grey and boast a spacious, fully-renovated bathrooms.

### OAKS HOTELS & RESORTS

To ensure high, consistent standards across the entire Oaks portfolio, each property is inspected regularly, with partial or full refurbishment conducted every six to eight years.

This year, the brand has refurbished a number of properties in Australia - including Oaks Hyde Park Plaza and Oaks Goldsbrough in Sydney, Oaks Cable Beach Sanctuary in Broome, Oaks Calypso Plaza in the Gold Coast and Oaks Cypress Lakes Resort in the Hunter Valley - to give them further appeal and an advantage over and above their competitors in these popular destinations.



#### REVITALISING A BEACHSIDE ESCAPE: Oaks Calypso Plaza

Located in Coolangatta on the Queensland-New South Wales border, Oaks Calypso Plaza is steps away from the Gold Coast's renowned beaches. The resort is currently undergoing an extensive refurbishment programme on its accommodation and common areas. Once completed, its spacious one- and two-bedroom apartments will feature contemporary design which complements its signature coastal appeal - complete with refreshed décor, a soothing seaside colour palette and modern furnishings.



#### A TRANQUIL HUNTER VALLEY RETREAT: Oaks Cypress Lakes Resort

Boasting a superb location in the Hunter Valley and a stone's throw from the region's renowned wineries, Oaks Cypress Lakes Resort blends warm hospitality with a rustic charm. Refurbishments are underway to give the resort's 136 one-, two-, three- and four-bedroom villas a modern makeover. All of the villas feature well-equipped kitchens, spacious living and dining areas, and expansive private balconies with breathtaking views over the valley.

## ELEWANA COLLECTION: Protecting land and life

At Minor Hotels, our commitment to environmentally-friendly and ethical practices runs deep in our DNA. Earlier this year, we launched Land & Life Foundation as the new charitable face of Elewana Collection. The Foundation leads our conservation and community efforts in Kenya, Tanzania and beyond.



The Foundation's Wildlife Warrior Programme is aimed at educating the next generation of conservationists. David Mbugua, Project Coordinator, Land & Life Foundation (front row, first from right) welcomes the current batch of scholars to Lewa Safari Camp.

To ensure that communities living near conservation areas receive direct benefits from tourism, the Foundation supports nearby schools by fundraising for their development priorities and providing school supplies. Left image: David (fourth from right) and Chania Frost, CEO, Land & Life Foundation (second from right) visit Embiti Primary School - the latest participant of the School Support programme. Right image: Patrick Dessy, General Manager, Elephant Pepper Camp (in khaki) presents a donation of desks to Ololomei Primary School.



Plaster House facilitates surgery and rehabilitation programmes for children with disabilities. The Foundation's Medical Support programme provides Plaster House with supplies such as bedding, and by contributing to the construction of the building. Graham Stobbart, General Manager, Arusha Coffee Lodge (middle) shares a smile with a young patient.

The Foundation's Nature Conservation programme also supports Honeyguide Foundation in mitigating dangerous conflict between humans and elephants. Mike Sanders, Director of Projects and Development, Elewana Collection (right) delivers a cheque donation to the Honeyguide Foundation.

## IN THE NEWS

See what some of the world's leading publications have to say about us in the third quarter of 2016.



**"Anantara Angkor Resort & Spa is an oasis full of Cambodian charm."**  
Singapore Tatler, July 2016



**"[Anantara Kalutara has] several idyllic spots where you could say 'I do!'"**  
Condé Nast Traveller India, August-September 2016



**"Anantara Layan Phuket: innovative and inspirational luxury in an exquisite bayside setting."**  
Vanity Fair UK, September 2016



**"However you get there, [Anantara Peace Haven Tangalle] impresses from the get-go."**  
DestinAsian, August 2016



**"One of Bangkok's finest, [Anantara Siam Bangkok] maintains the considerable appeal of its historic legacy whilst offering a contemporary product."**  
Business Traveller Asia, July/August 2016



**"Come face to face with manta rays on an aquatic escape at Anantara Kihavah Maldives Villas."**  
Condé Nast Traveller Middle East, September 2016



**"[PER AQUUM Niyama is] equally as innovative as it is luxurious and beautiful."**  
Waterfront, October 2016



**"[SkySafari] takes the strain out of visiting the best locations in Kenya."**  
Country and Town House, July 2016



## INDUSTRY RECOGNITIONS

From the innovative design of our properties to our unique F&B and wellness offering, we take pride in the accolades we have received from some of the world's top travel awards. They reflect the strength and enduring appeal of our brands in some of the world's most competitive markets.

### 2016 CONDÉ NAST TRAVELER USA READERS' CHOICE AWARDS

#### BEST RESORTS IN THE WORLD



#2 / ANANTARA KIHAVAH MALDIVES VILLAS



#36 / ANANTARA GOLDEN TRIANGLE ELEPHANT CAMP & RESORT



#44 / ANANTARA PEACE HAVEN TANGALLE RESORT

#### TOP RESORTS IN THE INDIAN OCEAN



#1 / ANANTARA KIHAVAH MALDIVES VILLAS



#5 / PER AQUUM NIYAMA



#8 / ANANTARA VELI MALDIVES RESORT

#### TOP RESORTS IN THE MIDDLE EAST



#2 / QASR AL SARAB DESERT RESORT BY ANANTARA



#3 / ANANTARA THE PALM DUBAI RESORT

#### TOP HOTELS IN SOUTHERN ASIA



#17 / ANANTARA SIAM BANGKOK HOTEL

#### TOP RESORTS IN ASIA



#6 / ANANTARA GOLDEN TRIANGLE ELEPHANT CAMP & RESORT



#9 / ANANTARA PEACE HAVEN TANGALLE RESORT



#10 / ANANTARA HUA HIN RESORT



#22 / ANANTARA ULUWATU BALI RESORT



#23 / ANANTARA SI KAO RESORT



#30 / ANANTARA CHIANG MAI RESORT

**PER AQUUM Niyama**  
Family Traveller Awards: Best Kids' Club

**Qasr Al Sarab Desert Resort by Anantara**  
Travel + Leisure India's Best Awards 2016: Best Destination Spa



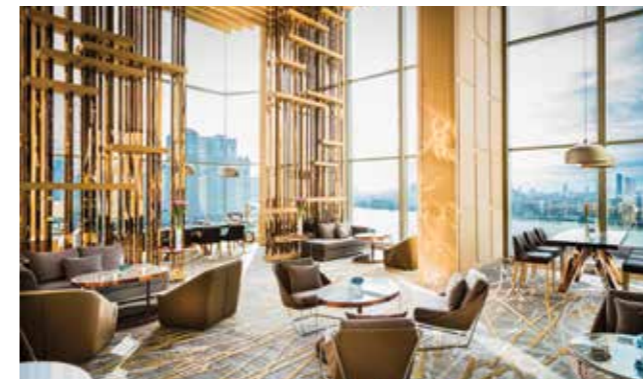
**Anantara Layan Phuket Resort**  
Robb Report China's Best of the Best Awards 2016: Best Resort



**PER AQUUM HuvaFen Fushi**  
British Airways' The Club Readers' Awards 2016: Paradise-on-Earth Resort

**King's Cup Elephant Polo**  
Asia Sports Industry Awards 2016: Sport CSR Initiative of the Year (Silver)

**Anantara Dhigu Maldives Resort**  
Condé Nast Traveller India: Where To Catch the World's Most Stunning Sunsets



**AVANI Riverside Bangkok Hotel**  
Travel Weekly China: New Business Hotel of the Year (Overseas) 2016  
Thailand Property Awards: Best Hotel Development



**Royal Livingstone Victoria Falls Zambia Hotel by Anantara**  
Forbes: Arrive in Style to These 13 Hotels

**Essque Zalu Zanzibar**  
Condé Nast Johansens Awards for Excellence - Rest of the World: Best for Romance

**Anantara Siam Bangkok Hotel**  
AsiaSpa Awards 2016: Men's Spa Treatment of the Year

**Anantara The Palm Dubai Resort**  
Time Out Dubai Restaurant Awards 2016 - Best Asian Restaurant: Mekong  
What's On Dubai Awards 2016 - Favourite International Restaurant: The Beach House; Favourite Steakhouse: Bushman's  
Condé Nast Traveller Middle East Readers' Choice Awards 2016: Favourite Middle East Hotel/Resort for a Spa Break



## OUR GLOBAL FOOTPRINT

### AUSTRALIA

OAKS CYPRESS LAKES RESORT  
 iSTAY PRECINCT  
 iSTAY RIVER CITY  
 OAKS 212 MARGARET  
 OAKS ASPIRE APARTMENTS  
 OAKS AURORA  
 OAKS BROOME  
 OAKS CABLE BEACH SANCTUARY  
 OAKS CALYPSO PLAZA  
 OAKS CARLYLE  
 OAKS CASINO TOWERS  
 OAKS CHARLOTTE TOWERS  
 OAKS ELAN DARWIN  
 OAKS EMBASSY  
 OAKS FELIX  
 OAKS FESTIVAL TOWERS  
 OAKS GATEWAY ON PALMER  
 OAKS GOLDSBROUGH APARTMENTS  
 OAKS GRAND APARTMENT  
 OAKS GRAND GLADSTONE  
 OAKS HARMONY SYDNEY  
 OAKS HORIZONS  
 OAKS HYDE PARK PLAZA  
 OAKS LAGOONS  
 OAKS LEXICON APARTMENTS  
 OAKS LIBERTY TOWERS  
 OAKS LURE  
 OAKS MEWS  
 OAKS MIDDLEMOUNT  
 OAKS MON KOMO  
 OAKS M ON PALMER  
 OAKS MORANBAH  
 OAKS OASIS RESORT  
 OAKS ON CASTLEREAGH  
 OAKS ON COLLINS  
 OAKS ON LONSDALE  
 OAKS ON MARKET  
 OAKS ON WILLIAM  
 OAKS PACIFIC BLUE RESORT  
 OAKS PLAZA PIER  
 OAKS RIVERMARQUE  
 OAKS SEAFORTH RESORT  
 OAKS SOUTH YARRA  
 OAKS SOUTHBANK  
 OAKS TRAFALGAR SYDNEY  
 OAKS WATERFRONT RESORT  
 OAKS WOOLLOONGABBA  
 THE MILTON BRISBANE  
 WRAP ON SOUTHBANK

### BOTSWANA

AVANI GABORONE HOTEL & CASINO

### BRAZIL

TIVOLI ECORESORT PRAIA DO FORTE  
 TIVOLI SAO PAULO MOFARREJ

### CAMBODIA

ANANTARA ANGKOR RESORT

### CHINA

ANANTARA SANYA RESORT  
 ANANTARA XISHUANGBANNA RESORT

### INDONESIA

ANANTARA SEMINYAK BALI RESORT  
 ANANTARA ULUWATU BALI RESORT

### KENYA

AFROCHIC DIANI BEACH  
 ELEPHANT PEPPER CAMP MASAI MARA  
 ELSA'S KOPIE MERU  
 JOY'S CAMP SHABA  
 KITICH CAMP MATHEWS FOREST  
 LEWA SAFARI CAMP  
 LOISABA TENTED CAMP  
 LOISABA STAR BEDS  
 SAND RIVER MASAI MARA  
 TORTILIS CAMP AMBOSELI

### LESOTHO

AVANI LESOTHO HOTEL & CASINO  
 AVANI MASERU HOTEL

### MALAYSIA

AVANI SEPANG GOLDCOAST RESORT

### MALDIVES

ANANTARA DHIGU MALDIVES RESORT  
 ANANTARA KIHAVAH MALDIVES VILLAS  
 ANANTARA VELI MALDIVES RESORT  
 NALADHU MALDIVES  
 PER AQUUM HUVAFEN FUSHI  
 PER AQUUM NIYAMA

### MOZAMBIQUE

ANANTARA BAZARUTO ISLAND RESORT  
 ANANTARA MEDJUMBE ISLAND RESORT  
 AVANI PEMBA BEACH HOTEL & SPA  
 MATEMO ISLAND RESORT  
 RADISSON BLU HOTEL & RESIDENCE MAPUTO

### NAMIBIA

AVANI WINDHOEK HOTEL & CASINO

### NEW ZEALAND

AUCKLAND HARBOUR OAKS  
 OAKS CLUB RESORT  
 OAKS SHORES

### OMAN

AL BALEED RESORT SALALAH BY ANANTARA  
 ANANTARA AL JABAL AL AKHDAR RESORT

### PORTUGAL

TIVOLI CARVOEIRO  
 TIVOLI COIMBRA  
 TIVOLI JARDIM  
 TIVOLI LAGOS  
 TIVOLI LISBOA  
 TIVOLI MARINA VILAMOURA  
 TIVOLI MARINA PORTIMÃO  
 TIVOLI ORIENTE  
 TIVOLI PALÁCIO DE SETEIAS  
 TIVOLI SINTRA  
 TIVOLI VICTORIA - VILAMOURA  
 THE RESIDENCES AT VICTORIA CLUB DE GOLFE

### QATAR

BANANA ISLAND RESORT DOHA BY ANANTARA  
 SOUQ WAQIF BOUTIQUE HOTELS

### SEYCHELLES

AVANI SEYCHELLES BARBARONS RESORT & SPA

### SRI LANKA

ANANTARA KALUTARA RESORT  
 ANANTARA PEACE HAVEN TANGALLE  
 AVANI BENTOTA RESORT & SPA  
 AVANI KALUTARA RESORT  
 CLUB HOTEL DOLPHIN  
 HOTEL SIGIRIYA

### TANZANIA

ARUSHA COFFEE LODGE  
 ESSQUE ZALU ZANZIBAR  
 KILINDI ZANZIBAR  
 SERENGETI MIGRATION CAMP  
 SERENGETI PIONEER CAMP  
 TARANGIRE TREETOPS  
 THE MANOR AT NGORONGORO

### THAILAND

ANANTARA BAAN RAJPRASONG BANGKOK SERVICED SUITES  
 ANANTARA BOPHUT KOH SAMUI RESORT  
 ANANTARA CHIANG MAI RESORT  
 ANANTARA GOLDEN TRIANGLE ELEPHANT CAMP & RESORT  
 ANANTARA HUA HIN RESORT  
 ANANTARA LAWANA KOH SAMUI RESORT  
 ANANTARA LAYAN PHUKET RESORT  
 ANANTARA MAI KHAO PHUKET VILLAS  
 ANANTARA RASANANDA KOH PHANGAN VILLAS  
 ANANTARA RIVERSIDE BANGKOK HOTEL  
 ANANTARA SATHORN BANGKOK HOTEL  
 ANANTARA SIAM BANGKOK HOTEL  
 ANANTARA SI KAO RESORT  
 AVANI ATRIUM BANGKOK  
 AVANI KHON KAEN HOTEL & CONVENTION CENTRE  
 AVANI PATTAYA RESORT & SPA  
 AVANI RIVERSIDE BANGKOK HOTEL  
 ELEMENTS BOUTIQUE RESORT & SPA  
 FOUR SEASONS RESORT CHIANG MAI  
 FOUR SEASONS RESORT KOH SAMUI  
 FOUR SEASONS TENTED CAMP GOLDEN TRIANGLE  
 JW MARRIOTT PHUKET RESORT & SPA  
 OAKS BANGKOK SATHORN  
 THE ST. REGIS BANGKOK

### UNITED ARAB EMIRATES

ANANTARA SIR BANI YAS ISLAND RESORTS AL SAHEL  
 ANANTARA SIR BANI YAS ISLAND RESORTS AL YAMM  
 ANANTARA THE PALM DUBAI RESORT  
 AVANI DEIRA DUBAI HOTEL  
 DESERT ISLANDS RESORT & SPA BY ANANTARA  
 DESERT PALM PER AQUUM  
 EASTERN MANGROVES HOTEL & SPA BY ANANTARA  
 OAKS LIWA EXECUTIVE SUITES  
 OAKS LIWA HEIGHTS  
 QASR AL SARAB DESERT RESORT BY ANANTARA

### VIETNAM

ANANTARA HOI AN RESORT  
 ANANTARA MUI NE RESORT  
 AVANI HAI PHONG HARBOUR VIEW  
 AVANI QUY NHON RESORT & SPA

### ZAMBIA

AVANI VICTORIA FALLS RESORT  
 ROYAL LIVINGSTONE VICTORIA FALLS ZAMBIA HOTEL  
 BY ANANTARA

